

**URBAN MUNICIPALITY OF LEADER**  
**2023 Budget**

**REVENUES:**

Taxes	959,109
Charges for Services	500,316
Utility Revenue	574,855
Grants	504,893
Grant-in-Lieu of Taxes	108,988
Sale of Tangible Capital Assets	-
Interest	1,500
Other Revenue	278,658
Transfers from Reserves	-
<b>Total Revenues</b>	<b>2,928,319</b>

**EXPENDITURES:**

General Government Services	321,527
Protective Services	124,229
Transportation Services	630,613
Environmental Development Services	307,567
Recreational & Cultural Services	556,182
Utilities Operating & Administration Costs	561,678
Transfers to Reserves	-
<b>Total Expenditures</b>	<b>2,501,796</b>

**Accrual Budget Surplus/Deficit      426,523**

Property Class	Total Taxable Assessment	Total Municipal Tax Levy
Agricultural	9,075	622
Residential	41,768,560	701,631
Commercial	12,727,645	208,060
<b>TOTALS</b>	<b>54,505,280</b>	<b>910,313</b>

This Budget was approved by the Council of the Town of Leader on the 23rd day of May, 2023.

Erin Romanuik, CAO

OPERATING REVENUES

			Budget 2022	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	Budget 2023
<b>TAXES</b>	410-110-100	Municipal Tax Levy	856,932	732,077	776,139	782,295	828,121	856,340	905,313
	410-900-100	Special Levy (Integrated Facility)	66,450	69,599	66,713	66,963	66,425	65,997	65,997
	410-120-100	Tax Abatements - Schedule "A"	- 6,515	- 13,216	- 12,009	- 9,923	- 6,461	- 8,661	- 7,128
	410-130-100	Discount on Taxes	- 16,700	- 14,921	- 15,449	- 15,538	- 16,037	- 15,485	- 15,500
	410-300-100	Mobile Home Lic Fee	1,190	3,968	3,571	2,877	1,885	1,190	1,190
	410-400-210	Tax Penalties	10,448	6,841	8,348	7,643	9,503	10,448	9,237
			911,805	784,348	827,313	834,317	883,436	909,829	959,109
<b>CHARGES FOR SERVICES</b>	420-100-100	Custom work / equipment rental	6,000	4,793	5,512	4,898	7,810	4,149	4,000
	420-200-300	Regional Airport Committee	15,800	8,300	17,214	62,937	18,233	17,351	19,351
	420-200-600	Lions Seed Project	-	1,210	-	647	-	-	-
	420-300-110	Rentals (office, leases)	2,000	5,240	5,925	3,000	900	2,500	2,500
	420-300-150	News Bulletin Advertising	6,000		-	6,395	9,389	10,483	10,000
	420-400-300	Fire Services Provided	6,500	17,117	6,574	2,283	8,740	16,397	6,500
	420-500-110	Arena - Season Pass	11,000	8,186	8,911	5,210	11,892	11,675	11,500
	420-500-120	Arena - Daily Admission	450	97	417	410	641	932	1,000
	420-500-130	Arena - Ice Rental	40,000	18,292	29,206	18,449	32,229	35,491	36,000
	420-500-140	Arena - Rec Hockey	2,500	5,686	4,345	190	-	135	-
	420-500-150	Arena - Concession	35,000	37,132	36,901	26,340	14,565	42,692	35,000
	420-500-180	Arena - Board/Zamb Adv.	10,000	7,175	7,500	-	-	1,000	-
	420-500-200	Facility Lease - Curling & Ball	500			500	500	1,000	1,250
	420-500-310	Swim Pool - Lessons	19,000	17,331	16,251	7,010	22,968	17,462	19,500
	420-500-320	Swim Pool - Season Pass	15,750	12,710	14,564	8,880	15,730	15,880	17,000
	420-500-330	Swim Pool - Punch Card	850	220	870	600	915	835	900
	420-500-340	Swim Pool - Daily	9,500	7,619	7,140	10,104	10,127	10,432	10,500
	420-500-350	Swim Pool - Rental	800	1,151	525	835	939	774	775
	420-500-360	Swim Pool - Merchandise	250	230	148	-	55	137	-
	420-500-410	Comm Hall - Rentals	7,500	9,238	8,675	2,870	3,693	10,610	12,000
	420-500-420	Comm Hall - Equip Rental	75			75	-	-	-
	420-500-800	Campground - Rental Fee	12,000	9,088	13,601	11,965	13,251	9,787	10,000
	420-500-920	Parks - Summer Programs	500	658	671	281	569	260	250
	420-520-700	Rec Program - Donation	50,000	5,575	8,172	7,000	1,500	5,725	-
	420-520-800	Rec Program - Equip Rental	-	90	100	40	-	175	-
	420-520-900	Rec Program - WWD	20,000	23,582	31,474	450	6,533	25,336	20,000
	420-520-910	Rec Program - Canada Day	1,000	1,582	7,815	960	1,000	840	840
	420-520-920	Rec Program - Movie Rev	-	188	72	-	-	-	-
	420-520-940	Rec Program - Other Programs	1,500	1,552	2,924	142	1,677	360	500
	420-600-100	Cemetery fees and charges	4,500	7,900	4,600	11,425	3,750	2,878	2,500
	420-700-100	Permits (building, zoning)	1,000	2,512	1,215	1,268	392	970	750
	420-700-200	Licences (business)	2,650	2,750	2,300	3,000	2,195	2,970	2,950
	420-700-210	Licences - Pets	1,500	430	495	1,137	1,475	1,840	1,500
	420-800-100	Tax Certificates	800	810	720	840	1,285	730	650
	420-800-200	General Office Services Provided	1,500	1,184	2,199	1,449	1,648	1,276	1,500
	420-850-110	Landfill fees (Eco Centre/Used Oil pick up)	28,300	14,491	17,085	20,283	30,021	35,917	33,400
	420-850-120	Waste collections fees	186,000	143,815	142,138	143,292	169,023	236,516	235,200
	420-900-100	Fines & Compound Fees	1,500	3,387	2,626	1,378	2,147	500	2,500
		<b>TOTAL CHARGES FOR SERVICES</b>	<b>502,225</b>	<b>381,320</b>	<b>408,885</b>	<b>366,163</b>	<b>395,792</b>	<b>526,015</b>	<b>500,316</b>

		Budget 2022	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	Budget 2023
<b>UTILITY</b>	440-100-100 Water	340,620	289,059	291,332	332,604	386,017	384,723	360,340
<b>REVENUE</b>	440-110-100 Water (Bulk Sales)	52,000	30,617	32,828	49,512	55,840	50,933	50,000
	440-120-200 Custom Work	-	10,516		-	-	-	-
	440-190-900 Infrastructure Fees	51,600	-	-	17,199	41,182	51,957	52,200
	440-220-100 Sewer	107,000	94,103	107,910	108,025	111,804	113,367	108,315
	440-240-500 Interest Charges	750			-	714	4,250	4,000
	<b>TOTAL WATER &amp; SEWER REVENUES</b>	<b>551,970</b>	<b>424,294</b>	<b>432,070</b>	<b>507,340</b>	<b>595,557</b>	<b>605,230</b>	<b>574,855</b>
<b>GRANTS</b>	450-105-100 Unconditional Provincial Grants	-			51,481	-	80,000	-
	450-110-100 Unconditional Revenue Sharing	189,421	173,122	178,111	197,404	195,639	189,413	214,785
	450-200-070 Conditional - Federal	53,333	50,163	103,371	76,376	105,157	26,668	55,404
	450-300-100 Conditional - Provincial	292,824	36,431	251,821	36,173	3,975	60,619	232,204
	450-350-100 Prov Other	-			124,038	-		-
	450-400-050 Local Other	10,000	7,500	42,500	36,300	36,300	17,500	2,500
	<b>TOTAL CONDITIONAL GRANTS</b>	<b>545,578</b>	<b>267,216</b>	<b>575,803</b>	<b>521,772</b>	<b>341,071</b>	<b>374,200</b>	<b>504,893</b>
<b>GRANTS-IN-LIEU</b>	450-500-100 Federal	9,000	8,095	8,646	8,646	9,017	9,239	9,590
	450-600-100 Provincial	11,000	13,563	10,642	10,816	10,230	10,975	11,398
<b>Of Taxes</b>	450-620-100 Sask Energy (surcharge)	25,000	16,745	26,076	24,700	24,360	28,630	28,000
	450-800-100 S.P.C. Surcharge	58,000	59,557	57,818	56,564	58,456	60,303	60,000
	<b>TOTAL GRANTS-IN-LIEU OF TAXES</b>	<b>103,000</b>	<b>97,961</b>	<b>103,182</b>	<b>100,726</b>	<b>102,063</b>	<b>109,147</b>	<b>108,988</b>
<b>SALE OF</b>	460-500-100 Land Sales - Gain/Loss	-	32,968	14,650	-	567	844	-
<b>CAPITAL ASSETS</b>	Sale of TCA - Loss	-	3,740	3,302	36,606	27,871	87,935	-
	<b>TOTAL SALE OF ASSETS</b>	<b>-</b>	<b>29,228</b>	<b>11,348</b>	<b>36,606</b>	<b>28,438</b>	<b>88,779</b>	<b>-</b>
<b>INTEREST/DIVIDENDS</b>	470-100-100 Bank Interest	250	53	715	111	108	1,500	1,500
	<b>TOTAL INTEREST/DIVIDENDS</b>	<b>250</b>	<b>53</b>	<b>715</b>	<b>111</b>	<b>108</b>	<b>1,500</b>	<b>1,500</b>
<b>OTHER REVENUES</b>	480-100-100 Grants from Sask Sport	10,997	9,265	9,075	9,240	11,004	10,997	9,158
	480-130-100 Other Recreation Grants	55,000	49,913	88,934	98,355	206,344	51,800	43,500
	480-150-100 Donations	100,000	274,779	128,031	74,365	134,548	175,365	226,000
	480-170-100 Housing Authority Surplus	250	86	104	201	280	492	-
	<b>TOTAL OTHER REVENUE</b>	<b>166,247</b>	<b>333,871</b>	<b>226,144</b>	<b>181,759</b>	<b>352,176</b>	<b>237,670</b>	<b>278,658</b>
<b>TRANSFERS FROM</b>	490-100-100 Transfer from Reserves	-	88,891	79,493	103,977	129,963	146,309	-
<b>RESERVES</b>	<b>TOTAL RESERVE TRANSFER</b>	<b>-</b>	<b>88,891</b>	<b>79,493</b>	<b>103,977</b>	<b>129,963</b>	<b>146,309</b>	<b>-</b>

**OPERATING EXPENDITURES**

			Budget 2022	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	Budget 2023
<b>GENERAL GOVERNMENT SERVICES</b>									
Wages/Salaries	510-110-110	Council Meetings	21,560	17,640	17,668	17,850	20,475	18,150	18,700
	510-110-140	Council Committee Meetings	6,000	4,466	7,140	5,880	5,825	4,840	5,280
	510-110-230	Clerk / Administrator	66,109	73,740	24,117	64,355	64,155	66,109	72,045
	510-110-330	Assistant	35,824	47,425	54,567	35,582	36,315	37,155	38,400
	510-110-530	Other	18,757	24,672	24,552	20,857	19,136	19,025	21,000
Benefits	510-120-110	Council	735	-	488	7	902	646	400
	510-130-230	Administrator	14,935	14,011	3,129	12,989	13,295	14,026	14,900
	510-140-330	Assistant	8,680	9,761	11,356	7,368	7,464	7,799	8,850
	510-150-530	Other	5,240	2,751	5,393	4,912	4,609	4,585	5,200
Prof/Contract Services	510-200-110	Legal fees	4,000	1,432	1,715	871	1,586	455	1,500
	510-200-130	Audit	12,260	10,326	10,600	11,326	11,910	17,177	12,400
	510-200-150	SAMA	12,790	12,103	12,772	12,656	12,665	12,823	13,647
	510-200-170	Advertising/printing	1,600	4,374	4,524	1,500	1,197	2,189	2,000
	510-210-100	Council Travel	4,800	2,813	6,228	100	390	5,747	4,500
	510-210-160	Employee travel	2,000	3,228	1,431	250	2,093	3,249	3,150
	510-220-100	Office maintenance/rent	6,750	15,220	14,900	16,525	8,425	7,663	7,200
	510-230-100	Insurance (general, bond, WCB)	13,375	6,027	7,854	10,149	11,489	12,666	13,375
	510-240-100	Memberships/subscriptions	12,546	3,375	3,794	4,603	10,077	10,456	13,724
	510-290-100	Bank Charges (POS Terminal)	9,500	4,767	7,445	5,949	9,066	2,511	2,500
	Heat, Power, Phone	510-300-110	Heat	1,500	1,168	892	993	984	1,014
510-300-120		Power	2,000	2,307	1,972	1,984	1,809	2,040	2,130
510-300-140		Phone	4,200	5,161	3,474	3,771	4,162	4,403	4,400
Materials & Supplies	510-400-110	Postage & Stationary	3,500	5,934	883	3,413	3,053	4,022	4,000
	510-410-140	Office Supplies	13,000	6,691	4,262	16,419	13,297	19,996	20,000
	510-490-100	Office Repairs/Maintenance/Electronics	8,000	-	-	-	2,857	7,444	16,000
	510-450-100	Elections	-	-	-	651	-	-	-
	510-600-199	Amortization - General Government Services	14,626	15,749	15,748	16,767	18,322	14,626	14,626
<b>TOTAL GENERAL GOVERNMENT SERVICES</b>			<b>304,287</b>	<b>295,143</b>	<b>246,904</b>	<b>277,727</b>	<b>285,558</b>	<b>300,816</b>	<b>321,527</b>

<b>PROTECTIVE SERVICES</b>									
Prof./Cont. Services	525-110-110	Fire Dept Wages	3,000	3,000	3,000	3,000	3,000	3,250	6,000
	525-210-100	RCMP & 911Contract Services	78,400	64,749	65,936	68,325	68,995	76,140	81,346
	525-220-100	Travel, Training, Subsistence	2,500	3,973	2,497	-	421	-	2,500
	525-230-100	Insurance/WCB	4,130	6,289	5,266	3,583	4,705	4,110	4,120
	525-240-100	Memberships/Subscriptions	536			520	526	536	500
Heat, Power, Phone	525-250-100	Equipment Repairs	3,000		29	2,507	39	1,664	1,500
	525-300-110	Heat	600	452	429	496	492	506	600
	525-300-120	Power	800	1,066	795	785	714	800	880
Materials & Supplies	525-300-140	Phone (Radio Lic.)	5,600	3,314	3,362	2,398	5,356	4,781	4,800
	525-430-100	Repairs (parts & materials only)	4,300	18,520	5,827	2,339	3,767	3,244	6,000
	525-430-110	Fuel/Oil	1,500	1,214	361	273	1,011	794	1,500
	525-450-100	Bylaw Enforcement Officer Contract	2,400			360	4,045	557	7,500
	525-600-199	Amortization - Protective Services	6,983	6,983	6,983	6,983	6,983	6,983	6,983
<b>TOTAL PROTECTIVE SERVICES</b>			<b>113,749</b>	<b>109,559</b>	<b>94,485</b>	<b>91,569</b>	<b>100,054</b>	<b>103,365</b>	<b>124,229</b>

			Budget 2022	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	Budget 2023
<b>TRANSPORTATION SERVICES</b>									
Wages/Salaries	530-110-130	General Operator (Trevor)	56,480	51,829	53,019	53,713	55,374	56,279	57,950
	530-110-140	Laborer (Mike, Corey)	98,850	76,000	78,588	94,199	99,332	101,347	101,920
Benefits	530-130-130	General Operators	14,010	12,820	13,054	13,706	14,127	15,100	15,850
	530-140-140	Laborer	23,810	9,812	10,007	20,464	21,142	21,779	24,010
Prof./Cont Services	530-250-100	Travel	750	55	1,420	4,309	1,814	600	5,100
	530-260-100	Insurance/WCB	11,000	6,215	8,698	9,194	8,829	9,351	9,700
	530-260-101	Vehicle Registration	6,300	8,239	10,842	7,242	6,017	4,323	5,000
	530-290-100	Contractual street maintenance	108,000	88,929	33,595	114,163	86,816	102,062	105,000
	530-290-101	Sidewalks	32,000	6,720	7,559	1,587	71,934	31,791	38,000
	530-290-102	Contractual equipment repairs	20,000	17,402	19,426	24,844	19,579	11,152	15,000
Heat, Power, Phone	530-300-110	Heat (Shop)	6,500	2,841	3,863	6,149	6,285	9,079	9,700
	530-300-120	Power (Shop)	6,300	2,639	6,513	3,249	6,198	6,344	6,800
	530-300-140	Phone (Shop, Cellular)	250	1,413	1,086	1,221	220	831	900
	530-310-100	Street Lights (including decorative lighting)	28,800	28,991	29,420	29,464	26,653	29,324	30,204
	530-310-200	Power (Airport)	1,700	1,465	1,211	1,161	1,618	1,419	1,500
Materials & Supplies	530-410-100	Small tools/Supplies	12,500	7,755	9,410	10,954	15,835	12,585	13,000
	530-420-100	Equipment repairs (parts & materials only)	20,500	18,279	17,969	21,246	19,296	11,486	17,650
	530-425-110	Fuel & oil	31,050	22,583	18,733	27,504	25,272	35,842	37,650
	530-430-120	District Airport Expenses	14,830	16,586	13,049	125,938	16,560	7,209	11,930
	530-440-100	Gravel/sand	30,385	3,606	7,143	5,489	18,453	23,022	38,842
	530-470-100	Street Signs	21,250	1,584	741	857	2,088	21,075	1,000
	530-600-199	Amortization - Transportation	68,926	42,408	43,724	48,010	47,648	68,926	73,857
	530-700-110	Interest Expense (Equipment Loan)	5,600	1,887	-	-	3,142	8,261	10,050
<b>TOTAL TRANSPORTATION SERVICES</b>			<b>619,791</b>	<b>430,293</b>	<b>389,070</b>	<b>624,663</b>	<b>574,232</b>	<b>589,187</b>	<b>630,613</b>

<b>ENVIRONMENTAL HEALTH, DEVELOPMENT &amp; PUBLIC WELFARE SERVICES:</b>									
	540-110-110	Wages/salaries Garbage Pick Up/Parks Maintenance	14,988	44,000	45,081	8,805	9,738	10,061	10,200
	540-120-110	Benefits	1,730	11,312	11,634	2,857	2,939	3,140	2,300
	540-200-110	Contract Services - Waste Pick Up	170,180	77,757	81,997	85,666	95,224	200,454	220,000
	540-200-120	Contract Services - Waste Disposal Grounds	15,000	36,796	51,530	43,327	34,069	21,493	15,000
	540-210-300	Other Services/WCB	1,200	-	-	-	6,000	45,062	3,500
	540-300-110	Heat - Landfill	3,000					-	1,500
	540-300-120	Power - Landfill	3,000					2,049	2,200
	540-500-110	Grants and Contributions	3,000	-	-	-	-	183,804	-
	540-600-199	Amortization - Environmental Health	9,902	4,269	5,647	5,647	8,072	9,902	12,622
	540-700-110	Interest - Integrated Facility Loan	-	8,939	7,591	5,665	2,146	570	12,245
	560-210-100	Professional/Contractual Services (Community Promotion)	33,000	29,590	29,577	17,565	32,035	27,507	28,000
	560-500-110	Grants, donations, subsidies	-					-	-
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES</b>			<b>255,000</b>	<b>212,663</b>	<b>233,057</b>	<b>169,532</b>	<b>190,223</b>	<b>504,042</b>	<b>307,567</b>

			Budget 2022	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	Budget 2023
<b>RECREATION AND CULTURAL SERVICES</b>									
Wages/salaries	570-110-110	Administration	37,595	50,165	44,063	29,261	35,452	36,891	38,200
	570-110-120	Arena	20,000	18,993	17,924	18,356	19,477	19,954	20,384
	570-110-140	Pool	50,000	47,325	44,019	49,162	49,177	45,529	48,056
	570-110-170	Parks & Playground	21,870	4,405	-	18,737	19,139	14,904	22,184
	570-110-180	Tourist Booth	4,500	5,371	3,554	4,432	5,441	4,928	5,000
Benefits	570-120-110	Administration	9,500	10,037	9,206	6,911	9,310	9,820	10,025
	570-120-120	Arena	5,000	8,280	8,440	3,697	3,937	4,003	4,485
	570-120-140	Pool	3,000	1,580	1,463	1,797	3,118	2,835	3,190
	570-120-170	Parks & Playground	3,500	263	-	2,770	3,189	2,983	4,610
	570-120-180	Summer Staff	300	317	168	98	120	109	125
Prof/Cont. Services	570-200-110	Advertising	500	1,351	680	1,000	951	-	500
	570-220-100	Travel	1,000	1,641	3,038	610	951	994	1,000
	570-230-100	Insurance/WCB	39,210	38,343	39,796	38,340	37,920	41,740	44,000
	570-240-100	Equipment Repair (Comm Hall)	3,500	3,762	477	2,994	1,572	784	8,000
	570-240-200	Equipment Repair (arena)	16,000	20,580	30,531	10,246	13,465	20,848	18,000
	570-240-300	Equipment Repair (pool)	5,000	2,882	113	1,788	2,975	-	6,000
	570-250-100	Instructor Fees	3,500	655	2,829	138	3,805	2,692	3,800
	570-280-100	Community Hall Maintenance	3,000	15,765	5,023	1,587	1,545	4,605	4,800
	570-290-100	Library Contract	2,482	1,602	3,766	1,526	1,125	1,511	1,600
Heat, Power, Phone	570-300-110	Heat - Skating Rink	6,300	10,172	4,535	6,679	6,308	11,588	8,400
	570-300-130	Heat - Swimming Pool	5,600	4,822	6,246	6,243	5,593	6,552	6,400
	570-300-140	Heat - Parks	1,600	1,892	1,237	1,522	1,572	1,595	1,600
	570-300-150	Heat - Community Hall	4,400	4,074	4,110	4,197	4,377	5,187	5,200
	570-300-160	Heat - Library	900	904	858	993	984	1,014	1,050
	570-310-110	Power - Skating Rink	19,500	36,094	31,821	21,705	19,366	23,352	26,000
	570-310-130	Power - Swimming Pool	4,000	3,820	3,810	3,354	3,991	4,432	4,500
	570-310-140	Power - Parks	3,700	3,409	2,615	3,842	3,520	3,993	4,000
	570-310-150	Power - Community Hall	3,500	5,201	3,660	2,714	3,567	6,623	6,000
	570-310-160	Power - Library	1,400	2,132	1,328	1,571	1,427	1,600	1,600
	570-330-110	Phone - Rink	1,300	1,391	1,144	1,319	1,202	1,279	1,300
	570-330-120	Phone - Rec Dir	1,100	2,141	1,710	1,876	1,108	1,100	1,050
	570-330-130	Phone - Swimming Pool	350	356	452	224	338	357	360
	570-330-150	Phone - Community Hall	1,600	1,370	1,458	1,492	1,513	1,467	1,500
	570-330-160	Phone - Library	840	820	731	881	820	830	840
Materials & Supplies	570-400-110	Postage	500	500	500	500	500	500	500
	570-410-100	Office supplies/stationery	600	500	500	500	600	600	600
	570-420-110	Arena - General	10,000	16,841	18,234	9,236	8,993	15,346	10,000
	570-420-120	Arena - Concession	18,000	21,452	23,683	17,377	7,857	20,154	19,000
	570-420-140	Swimming Pool	10,000	16,159	22,437	15,083	7,889	18,927	13,500
	570-420-150	Parks	5,000	2,615	22,880	10,842	5,392	5,545	5,000
	570-420-190	Community Hall	5,000	5,240	4,638	3,271	6,419	9,199	5,500
	570-430-110	Campground Expenses	2,000	442	5,350	513	182	1,633	1,500
	570-430-120	Library	100	147	258	114	394	776	500
	570-430-130	Recreation Programs	750	965	2,264	162	30	457	500
	570-430-140	Summer Programs	2,000	803	802	718	1,097	660	700

	Budget 2022	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	ACTUAL 2021	ACTUAL 2022	Budget 2023
570-430-150 Wild West Daze Expenses	15,000	13,395	26,195	668	3,852	20,773	20,000
570-430-160 Canada Day Expenses	3,500	2,952	9,300	1,921	3,209	3,378	3,500
570-430-170 Volunteer Recognition	-	1,168	-	-	-	-	-
570-430-180 Movie Expenses	-	950	280	-	-	-	-
570-500-110 Grant - Tourism	3,500	3,500	3,500	3,500	3,500	3,500	3,500
570-500-120 Grant - Regional Parks	-	750	-	-	-	-	-
570-500-130 Grant - Regional Library	20,817	19,051	19,622	22,474	20,817	23,925	24,000
570-500-140 Grant - Museum	250	250	250	250	250	250	250
570-500-150 Grant - Arts Council	1,000	1,000	1,000	1,000	1,000	1,000	1,000
570-500-160 Grant - Sask Lotteries	8,000	7,300	7,900	7,900	8,100	8,150	7,500
570-600-199 Amortization - Recreation & Cultural Services	107,816	91,835	97,121	97,722	100,868	107,816	110,375
570-700-110 Interest - G3 Iceplex Loan	8,952	20,982	18,908	17,188	11,670	11,967	14,998
<b>TOTAL RECREATION AND CULTURAL SERVICES</b>	<b>508,332</b>	<b>540,712</b>	<b>566,427</b>	<b>463,001</b>	<b>460,974</b>	<b>540,655</b>	<b>556,182</b>

<b>UTILITY SERVICES</b>							
580-110-110 Wages & Operations (Bob & OT))	82,670	84,450	95,617	85,803	88,119	84,799	84,000
580-120-110 Benefits	15,115	13,633	13,916	14,682	15,030	15,947	16,590
580-230-100 Travel & On Call	20,870	24,134	26,050	19,445	19,972	21,100	23,760
580-240-100 Insurance/WCB	9,150	7,374	7,589	6,791	7,126	7,735	8,000
580-285-150 Equipment repair (by contract)	100,000	142,768	129,412	94,974	91,521	115,497	115,500
580-295-100 Meter Reader	-	1,617	823	11	-	-	-
580-300-110 Heat	2,800	2,720	2,238	2,787	2,532	2,658	3,000
580-300-120 Power	50,000	53,051	47,093	51,075	47,271	56,527	58,000
580-300-140 Phone	3,500	2,846	2,485	2,697	3,401	2,414	3,000
580-400-110 Postage	3,200	2,500	3,000	3,000	3,200	3,200	3,200
580-410-100 Office supplies / stationery	4,700	2,562	2,800	2,800	3,200	4,700	5,950
580-420-100 Gravel/sand	31,475	2,544	16,726	7,950	9,965	10,916	30,070
580-430-100 Repairs ( parts and materials only)	55,000	46,680	43,022	62,437	50,105	42,895	45,000
580-450-100 Chemicals / water treatment	50,000	38,343	46,057	40,341	48,941	48,318	51,000
580-600-199 Amortization - Utilities	114,328	92,650	99,041	108,555	109,670	114,328	114,608
580-700-110 Debenture - Interest	-	1,856	-	-	-	-	-
<b>TOTAL WATER &amp; SEWER EXPENDITURES</b>	<b>542,808</b>	<b>519,728</b>	<b>535,869</b>	<b>503,348</b>	<b>500,053</b>	<b>531,034</b>	<b>561,678</b>
<b>TRANSFER TO RESERVES</b>							
590-110-100 Tranfer to Reserves	-	80,996.0	79,493	209,010	288,259	430,356	-
<b>TOTAL TRANSFER TO RESERVES</b>	<b>-</b>	<b>80,996.0</b>	<b>79,493</b>	<b>209,010</b>	<b>288,259</b>	<b>430,356</b>	<b>-</b>

## 2023 Town of Leader Budget

### Reconciliation of Accrual Budget to Cash Budget

2023

Budgeted Surplus (Accrual Format)		426,523
<b>LESS:</b>		
Acquisition of Capital Assets - <a href="#">As per Schedule "B"</a>	-	669,610
Long Term Debt Principal Repayments		
	CAT Grader Loan	- 31,239
	Curling Rink Loan	- 71,556
	Integrated Facility Loan	- 181,415 Payoff in 2023
Transfer to Reserves		
	Hospital Levy	-
	Utility - Infrastructure Fee	- 52,200
	Utility - Surplus	
	Airport	- 5,921
<b>ADD:</b>		
Amortization of Capital Assets		320,449
Loan Proceeds		
Transfer from Reserves		
	Hospital Levy	132,422
	Paving	27,900
	Recreation	9,275
	Landfill	85,000
	Utility	18,200
	General	10,000
	<b>Cash Surplus/Deficit</b>	<b><u><u>\$17,828.00</u></u></b>