

URBAN MUNICIPALITY OF LEADER

2021 Budget

REVENUES:

Taxes	889,426
Charges for Services	428,945
Utility Revenue	506,000
Grants	269,509
Grant-in-Lieu of Taxes	100,000
Sale of Tangible Capital Assets	-
Interest	-
Other Revenue	233,387
Transfers from Reserves	-
Total Revenues	2,427,267

EXPENDITURES:

General Government Services	273,032
Protective Services	110,320
Transportation Services	561,066
Environmental Development Services	185,755
Recreational & Cultural Services	469,253
Utilities Operating & Administration Costs	509,278
Transfers to Reserves	-
Total Expenditures	2,108,704

Accrual Budget Surplus/Deficit 318,563

Property Class	Total Taxable Assessment	Total Municipal Tax Levy
Agricultural	4,785	551
Residential	41,246,960	656,960
Commercial	10,586,155	177,032
TOTALS	51,837,900	834,543

This Budget was approved by the Council of the Town of Leader on the 1st day of June, 2021.

Erin Romanuik, Administrator

OPERATING REVENUES

	Budget 2020	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	Budget 2021
TAXES							
410-110-100 Municipal Tax Levy	787,499	681,651	708,464	732,077	776,139	782,295	834,543
410-900-100 Special Levy (Integrated Facility) 470 * 150	66,750		69,675	69,599	66,713	66,963	66,150
410-120-100 Tax Abatements - Schedule "A"	- 10,350	- 6,874		- 13,216	- 12,009	- 9,923	- 6,950
410-130-100 Discount on Taxes	- 15,000	- 14,873	- 14,589	- 14,921	- 15,449	- 15,538	- 16,700
410-300-100 Mobile Home Lic Fee	3,500	3,362	3,571	3,968	3,571	2,877	2,880
410-400-210 Tax Penalties	7,642	4,000	6,678	6,841	8,348	7,643	9,503
	840,041	667,267	773,799	784,348	827,313	834,317	889,426

	Budget 2020	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	Budget 2021
CHARGES FOR SERVICES							
420-100-100 Custom work / equipment rental	6,000	9,412	10,397	4,793	5,512	4,898	5,000
420-200-300 Other (Dist Airport Revenue)	11,600	5,800	10,800	8,300	17,214	62,937	12,500
420-200-600 Lions Seed Project	-	7,003	14,280	1,210	-	647	-
420-300-110 Rentals (office, leases)	5,800	5,005	4,725	5,240	5,925	3,000	3,000
420-300-150 News Bulletin Advertising	5,400				-	6,395	6,000
420-400-300 Fire Services Provided	7,500	6,206	7,302	17,117	6,574	2,283	4,500
420-500-110 Arena - Season Pass	9,000	8,119	7,190	8,186	8,911	5,210	7,500
420-500-120 Arena - Daily Admission	200	249	50	97	417	410	400
420-500-130 Arena - Ice Rental	24,000	9,852	5,972	18,292	29,206	18,449	20,000
420-500-140 Arena - Rec Hockey	5,000	6,378	1,410	5,686	4,345	190	2,500
420-500-150 Arena - Concession	34,000	24,977	22,209	37,132	36,901	26,340	18,000
420-500-160 Arena - Pop Machine	150		-	-	-	36	-
420-500-180 Arena - Board/Zamb Adv.	5,000	5,975	3,700	7,175	7,500	-	-
420-500-200 Arena - Curling Rink Lease	500					500	500
420-500-310 Swim Pool - Lessons	16,000	14,376	14,655	17,331	16,251	7,010	16,000
420-500-320 Swim Pool - Season Pass	15,000	10,224	14,768	12,710	14,564	8,880	14,000
420-500-330 Swim Pool - Punch Card	800	881	800	220	870	600	600
420-500-340 Swim Pool - Daily	7,500	5,039	8,261	7,619	7,140	10,104	8,000
420-500-350 Swim Pool - Rental	1,000	223	1,040	1,151	525	835	750
420-500-360 Swim Pool - Merchandise	220	243	225	230	148	-	500
420-500-410 Comm Hall - Rentals	6,000	8,067	10,425	9,238	8,675	2,870	3,000
420-500-420 Comm Hall - Equip Rental	200	150	80			75	50
420-500-800 Campground - Rental Fee	14,000	21,409	11,324	9,088	13,601	11,965	13,500
420-500-920 Parks - Summer Programs	750	621	20	658	671	281	500
420-520-700 Rec Program - Donation	1,000	100	30	5,575	8,172	7,000	66,000
420-520-800 Rec Program - Equip Rental	100	249	280	90	100	40	50
420-520-900 Rec Program - WWD	30,000	26,043	24,262	23,582	31,474	450	-
420-520-910 Rec Program - Canada Day	8,000	2,730	2,027	1,582	7,815	960	-
420-520-920 Rec Program - Movie Rev	100	907	508	188	72	-	-
420-520-940 Rec Program - Other Programs	5,000	5,598	2,991	1,552	2,924	142	-
420-600-100 Cemetery fees and charges	7,500	2,800	10,450	7,900	4,600	11,425	7,500
420-700-100 Permits (building, zoning)	1,250	1,829	1,780	2,512	1,215	1,268	1,000
420-700-200 Licences (business)	2,000	12,750	1,950	2,750	2,300	3,000	3,000
420-700-210 Licences - Pets	700	650	620	430	495	1,137	1,000
420-800-100 Tax Certificates	800	840	510	810	720	840	800
420-800-200 General Office Services Provided	1,500	8,966	2,304	1,184	2,199	1,449	1,500
420-850-110 Landfill fees (Eco Centre/Used Oil pick up)	15,500	13,820	29,229	14,491	17,085	20,283	26,900
420-850-120 Waste collections fees	143,000	135,177	141,563	143,815	142,138	143,292	183,395
420-900-100 Fines & Compound Fees	3,000	5,617	175	3,387	2,626	1,378	1,000
TOTAL CHARGES FOR SERVICES	395,070	562,597	374,222	381,320	408,885	366,127	428,945

		Budget 2020	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	Budget 2021
UTILITY	440-100-100 Water	315,000	267,715	271,726	289,059	291,332	332,604	320,000
REVENUE	440-110-100 Water (Bulk Sales)	35,000	35,606	31,188	30,617	32,828	49,512	45,000
	440-120-200 Custom Work				10,516			-
	440-190-900 Infrastructure Fees	-	-	-	-	-	17,199	34,000
	440-220-100 Sewer	110,000	75,438	75,318	94,103	107,910	108,025	107,000
	440-240-500 Interest Charges							-
	TOTAL WATER & SEWER REVENUES	460,000	378,758	378,232	424,294	432,070	507,340	506,000
GRANTS	450-105-100 Unconditional Provincial Grants						51,481	-
	450-110-100 Unconditional Revenue Sharing	197,404	190,404	185,599	173,122	178,111	197,404	195,639
	450-200-070 Conditional - Federal	50,917	47,782	48,932	50,163	103,371	76,376	50,917
	450-300-100 Conditional - Provincial	36,172		319,248	36,431	251,821	36,173	5,453
	450-350-100 Prov Other		3,125				124,038	
	450-400-050 Local Other	19,500	7,500	57,500	7,500	42,500	36,300	17,500
	TOTAL CONDITIONAL GRANTS	303,993	248,811	611,279	267,216	575,803	521,772	269,509
GRANTS-IN-LIEU	450-500-100 Federal	9,000	21,035	7,970	8,095	8,646	8,646	9,000
	450-600-100 Provincial	11,000		10,061	13,563	10,642	10,816	11,000
Of Taxes	450-620-100 Sask Energy (surcharge)	30,000	26,709	11,656	16,745	26,076	24,700	25,000
	450-800-100 S.P.C. Surcharge	59,000	50,213	55,908	59,557	57,818	56,564	55,000
	TOTAL GRANTS-IN-LIEU OF TAXES	109,000	97,956	85,595	97,961	103,182	100,726	100,000
SALE OF CAPITAL ASSETS	460-500-100 Land Sales - Gain/Loss	-		440	32,968	14,650	-	-
	Sale of TCA - Loss			42,244	3,740	3,302	36,606	
	TOTAL SALE OF ASSETS	-	-	440	32,968	14,650	-	-
INTEREST/DIVIDENDS	470-100-100 Bank Interest			-	53	715	111	-
	TOTAL INTEREST/DIVIDENDS	-	-	-	53	715	111	-
OTHER REVENUES	480-100-100 Grants from Sask Sport	9,240	9,265	9,259	9,265	9,075	9,240	10,337
	480-130-100 Other Recreation Grants	65,500	157,533	45,684	49,913	88,934	98,355	122,800
	480-150-100 Donations	120,000	17,599	418,257	274,779	128,031	74,365	100,000
	480-170-100 Housing Authority Surplus	250	1,213	1,782	86	104	201	250
	TOTAL OTHER REVENUE	194,990	185,610	474,982	333,871	226,144	181,759	233,387
TRANSFERS FROM RESERVES	490-100-100 Transfer from Reserves	-	60,300	371,432	88,891	79,493	103,977	-
	TOTAL RESERVE TRANSFER	-	60,300	371,432	88,891	79,493	103,977	-

OPERATING EXPENDITURES

			Budget 2020	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	Budget 2021
GENERAL GOVERNMENT SERVICES									
Wages/Salaries	510-110-110	Council Meetings	18,000	17,990	15,363	17,640	17,668	17,850	20,000
	510-110-140	Council Committee Meetings	4,500	1,624	2,630	4,466	7,140	5,880	5,900
	510-110-230	Clerk / Administrator	61,100	65,139	66,768	73,740	24,117	64,355	64,155
	510-110-330	Assistant	34,125	41,263	45,034	47,425	54,567	35,582	35,000
	510-110-530	Other	15,500	20,960	22,403	24,672	24,552	20,857	16,047
Benefits	510-120-110	Council	500	-	-	-	488	7	500
	510-130-230	Administrator	12,629		11,366	14,011	3,129	12,989	13,000
	510-140-330	Assistant	7,395	7,659	8,994	9,761	11,356	7,368	7,500
	510-150-530	Other	3,800	3,131	3,905	2,751	5,393	4,912	4,000
Prof/Contract Services	510-200-110	Legal fees	1,500	493	988	1,432	1,715	871	1,500
	510-200-130	Audit	11,330	10,205	9,561	10,326	10,600	11,326	11,700
	510-200-150	SAMA	12,790	12,240	12,585	12,103	12,772	12,656	12,553
	510-200-170	Advertising/printing	3,500	2,725	1,231	4,374	4,524	1,500	2,000
	510-210-100	Council Travel	2,500	2,864	5,054	2,813	6,228	100	1,000
	510-210-160	Employee travel	2,000	2,110	1,596	3,228	1,431	250	500
	510-220-100	Office maintenance/rent	15,500	13,946	14,923	15,220	14,900	16,525	7,500
	510-230-100	Insurance (general and bond)	7,600	6,150	5,597	6,027	7,854	10,149	11,000
	510-240-100	Memberships/subscriptions	4,000	3,388	3,056	3,375	3,794	4,603	9,500
	510-290-100	Bank Charges (POS Terminal)	5,000	4,148	4,757	4,767	7,445	5,949	6,000
Heat, Power, Phone	510-300-110	Heat	1,000	1,053	846	1,168	892	993	1,000
	510-300-120	Power	2,400	2,101	2,513	2,307	1,972	1,984	2,000
	510-300-140	Phone	3,800	7,419	4,587	5,161	3,474	3,771	3,800
Materials & Supplies	510-400-110	Postage	5,500	2,335	4,751	5,934	883	3,413	4,000
	510-410-140	Office Supplies / stationery	6,000	7,969	5,310	6,691	4,262	16,419	13,000
	510-490-100	Office Repairs/Maintenance/Electronics	-	-	-	-	-	-	-
	510-450-100	Elections	1,500					651	-
	510-600-199	Amortization - General Government Services	16,767	15,643	15,749	15,749	15,748	16,767	19,877
TOTAL GENERAL GOVERNMENT SERVICES			260,236	252,556	269,566	295,143	246,904	277,727	273,032

PROTECTIVE SERVICES									
Prof./Cont. Services	525-110-110	Fire Dept Wages	3,000	1,200	-	3,000	3,000	3,000	3,000
	525-210-100	RCMP & 911Contract Services	66,000	58,321	61,676	64,749	65,936	68,325	70,411
	525-220-100	Travel (EMO)	3,000	454	4,363	3,973	2,497	-	500
	525-230-100	Insurance	5,500	7,238	770	6,289	5,266	3,583	3,600
	525-240-100	Memberships/Subscriptions	-					520	526
Heat, Power, Phone	525-250-100	Equipment Repairs	3,000		721		29	2,507	3,000
	525-300-110	Heat	500	527	392	452	429	496	500
	525-300-120	Power	1,100	863	1,056	1,066	795	785	800
Materials & Supplies	525-300-140	Phone (Radio Lic.)	3,400	2,520	3,141	3,314	3,362	2,398	2,500
	525-430-100	Repairs (parts & materials only)	8,000	1,004	10,107	18,520	5,827	2,339	8,000
	525-430-110	Fuel/Oil	1,000	361	623	1,214	361	273	1,000
	525-450-100	Bylaw Enforcement Officer Contract	-					360	9,500
	525-600-199	Amortization - Protective Services	6,983	1,010	2,066	6,983	6,983	6,983	6,983
TOTAL PROTECTIVE SERVICES			101,483	73,498	84,915	109,559	94,485	91,569	110,320

		Budget 2020	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	Budget 2021
TRANSPORTATION SERVICES								
Wages/Salaries	530-110-130 General Operator (Trevor)	54,100	49,423	50,008	51,829	53,019	53,713	55,200
	530-110-140 Laborer (Mike, Corey)	97,030	70,895	78,967	76,000	78,588	94,199	99,900
Benefits	530-130-130 General Operators	12,680	11,603	12,121	12,820	13,054	13,706	13,200
	530-140-140 Laborer	22,940	8,675	8,315	9,812	10,007	20,464	21,500
Prof./Cont Services	530-250-100 Travel	750	3,967	290	55	1,420	4,309	750
	530-260-100 Insurance	8,700	10,473	7,500	6,215	8,698	9,194	9,200
	530-260-101 Vehicle Registration	11,000	4,940	7,235	8,239	10,842	7,242	7,300
	530-290-100 Contractual street maintenance	100,000	7,025	150,037	88,929	33,595	114,163	86,850
	530-290-101 Sidewalks	35,000	13,113	21,972	6,720	7,559	1,587	76,000
	530-290-102 Contractual equipment repairs	25,000	25,729	13,009	17,402	19,426	24,844	20,000
Heat, Power, Phone	530-300-110 Heat (Shop)	4,200	2,513	3,120	2,841	3,863	6,149	6,300
	530-300-120 Power (Shop)	3,500	1,877	4,833	2,639	6,513	3,249	3,400
	530-300-140 Phone (Shop, Cellular)	1,300	2,663	2,126	1,413	1,086	1,221	1,250
	530-310-100 Street Lights (including decorative lighting)	29,000	24,243	28,056	28,991	29,420	29,464	30,000
	530-310-200 Power (Airport)	1,500	1,242	1,258	1,465	1,211	1,161	1,250
Materials & Supplies	530-410-100 Small tools/equipment	8,000	8,066	11,305	7,755	9,410	10,954	12,100
	530-420-100 Equipment repairs (parts & materials only)	19,000	19,340	26,031	18,279	17,969	21,246	15,000
	530-425-110 Fuel & oil	20,000	16,988	19,850	22,583	18,733	27,504	24,900
	530-430-120 District Airport Expenses	74,344	48	768	16,586	13,049	125,938	16,550
	530-440-100 Gravel/sand	8,500	14,501	11,973	3,606	7,143	5,489	8,500
	530-470-100 Street Signs	1,200	349	172	1,584	741	857	1,000
	530-600-199 Amortization - Transportation	49,521	40,994	44,172	42,408	43,724	48,010	50,916
	530-700-110 Interest Expense (Backhoe Loan)	-	-	2,860	1,887	-	-	-
TOTAL TRANSPORTATION SERVICES		587,265	341,494	508,823	430,293	389,070	624,663	561,066

ENVIRONMENTAL HEALTH, DEVELOPMENT & PUBLIC WELFARE SERVICES:								
	540-110-110 Wages/salaries Garbage Pick Up/Parks Maintenance	9,600	31,052	43,215	44,000	45,081	8,805	9,700
	540-120-110 Benefits	2,250	10,823	10,679	11,312	11,634	2,857	1,958
	540-200-110 Contract Services - Waste Pick Up	83,000	93,461	105,555	77,757	81,997	85,666	94,456
	540-200-120 Contract Services - Waste Disposal Grounds	52,000	38,878	48,825	36,796	51,530	43,327	47,000
	540-600-199 Amortization - Environmental Health	5,647	-	4,269	4,269	5,647	5,647	9,141
	540-700-110 Interest - Integrated Facility Loan	5,547	-	-	8,939	7,591	5,665	2,500
	560-210-100 Professional/Contractual Services (Community Promotion)	21,150	17,345	44,930	29,590	29,577	17,565	21,000
	560-500-110 Grants, donations, subsidies	-	588	418,594	-	-	-	-
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES		179,194	192,147	676,069	212,663	233,057	169,532	185,755

RECREATION AND CULTURAL SERVICES								
Wages/salaries	570-110-110 Administration	45,000	47,421	48,606	50,165	44,063	29,261	36,500
	570-110-120 Arena	22,100	14,463	11,483	18,993	17,924	18,356	19,405
	570-110-140 Pool	55,000	51,282	54,232	47,325	44,019	49,162	46,910
	570-110-170 Parks & Playground	19,820	7,896	5,528	4,405	-	18,737	18,550
	570-110-180 Tourist Booth	6,500	5,764	6,403	5,371	3,554	4,432	4,500

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		Budget 2020	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	Budget 2021	
Benefits	570-120-110 Administration	9,500	9,745	9,510	10,037	9,206	6,911	7,500	
	570-120-120 Arena	4,500	5,932	7,353	8,280	8,440	3,697	3,797	
	570-120-140 Pool	1,600	1,021	1,538	1,580	1,463	1,797	1,888	
	570-120-170 Parks & Playground	3,350	541	270	263	-	2,770	3,320	
	570-120-180 Summer Staff	500	302	362	317	168	98	500	
Prof/Cont. Services	570-200-110 Advertising	1,000	1,591	935	1,351	680	1,000	750	
	570-220-100 Travel	4,000	4,032	1,385	1,641	3,038	610	1,000	
	570-230-100 Insurance	42,000	37,190	33,000	38,343	39,796	38,340	36,000	
	570-240-100 Equipment Repair (Comm Hall)	5,000	1,846		3,762	477	2,994	3,500	
	570-240-200 Equipment Repair (arena)	17,500	6,106	6,416	20,580	30,531	10,246	13,000	
	570-240-300 Equipment Repair (pool)	4,000	2,624	1,428	2,882	113	1,788	2,500	
	570-250-100 Instructor Fees	5,000	4,707	1,239	655	2,829	138	500	
	570-280-100 Community Hall Maintenance	6,000	15,860	15,793	15,765	5,023	1,587	2,000	
	570-290-100 Library Contract	2,184	1,613	1,606	1,602	3,766	1,526	1,990	
	Heat, Power, Phone	570-300-110 Heat - Skating Rink	5,000	5,166	4,288	10,172	4,535	6,679	7,000
570-300-130 Heat - Swimming Pool		7,000	9,207	5,409	4,822	6,246	6,243	6,500	
570-300-140 Heat - Parks		1,500	1,886	1,949	1,892	1,237	1,522	1,600	
570300-150 Heat - Community Hall		4,000	4,153	3,200	4,074	4,110	4,197	4,300	
570-300-160 Heat - Library		1,000	1,053	784	904	858	993	1,000	
570-310-110 Power - Skating Rink		25,000	12,748	25,965	36,094	31,821	21,705	18,500	
570-310-130 Power - Swimming Pool		4,500	2,228	3,896	3,820	3,810	3,354	3,500	
570-310-140 Power - Parks		3,000	4,533	5,644	3,409	2,615	3,842	3,900	
570-310-150 Power - Community Hall		4,000	3,849	5,623	5,201	3,660	2,714	2,800	
570-310-160 Power - Library		2,500	1,726	2,112	2,132	1,328	1,571	1,600	
570-330-110 Phone - Rink		1,500	1,057	1,321	1,391	1,144	1,319	1,350	
570-330-120 Phone - Rec Dir		1,600	1,847	1,490	2,141	1,710	1,876	1,900	
570-330-130 Phone - Swimming Pool		500	302	322	356	452	224	300	
570-330-140 Phone - Parks		-					314	325	
570-330-150 Phone - Community Hall		1,500	1,360	1,416	1,370	1,458	1,492	1,500	
570-330-160 Phone - Library		800	686	754	820	731	881	900	
Materials & Supplies		570-400-110 Postage	500	500	500	500	500	500	500
		570-410-100 Office supplies/stationery	500	27	148	500	500	500	600
	570-420-110 Arena - General	13,000	11,985	7,702	16,841	18,234	9,236	10,000	
	570-420-120 Arena - Concession	25,000	17,042	8,745	21,452	23,683	17,377	9,000	
	570-420-140 Swimming Pool	18,000	15,132	19,588	16,159	22,437	15,083	16,000	
	570-420-150 Parks	20,000	1,460	3,042	2,615	22,880	10,842	10,000	
	570-420-190 Community Hall	4,000	1,458	3,552	5,240	4,638	3,271	5,000	
	570-430-110 Campground Expenses	1,000	2,146	350	442	5,350	513	750	
	570-430-120 Library	300	254	148	147	258	114	100	
	570-430-130 Recreation Programs	2,000	1,823	1,837	965	2,264	162	1,000	
	570-430-140 Summer Programs	1,000	1,881	754	803	802	718	1,000	
	570-430-150 Wild West Daze Expenses	30,000	26,469	20,311	13,395	26,195	668	500	
	570-430-160 Canada Day Expenses	9,000	3,968	3,017	2,952	9,300	1,921	2,500	
	570-430-170 Volunteer Recognition	1,000	2,993	1,194	1,168	-	-	-	
	570-430-180 Movie Expenses	-	1,611	1,492	950	280			

	Budget 2020	ACTUAL 2016	ACTUAL 2017	ACTUAL 2018	ACTUAL 2019	ACTUAL 2020	Budget 2021
570-500-110 Grant - Tourism	3,500	5,200	5,200	3,500	3,500	3,500	3,500
570-500-120 Grant - Regional Parks	-	750	750	750		-	-
570-500-130 Grant - Regional Library	19,800	18,970	19,569	19,051	19,622	22,474	22,600
570-500-140 Grant - Museum	250	250	250	250	250	250	250
570-500-150 Grant - Arts Council	1,000	1,000	1,000	1,000	1,000	1,000	1,000
570-500-160 Grant - Sask Lotteries	8,000	8,425	7,600	7,300	7,900	7,900	9,000
570-600-199 Amortization - Recreation & Cultural Services	98,821	71,846	67,904	91,835	97,121	97,722	100,868
570-700-110 Interest - G3 Iceplex Loan	17,857			20,982	18,908	17,188	14,000
TOTAL RECREATION AND CULTURAL SERVICES	596,522	470,960	449,948	544,748	570,465	467,355	469,253

UTILITY SERVICES							
580-110-110 Wages & Operations (Bob & OT))	92,050	64,112	78,890	84,450	95,617	85,803	85,000
580-120-110 Benefits	14,000	12,295	12,844	13,633	13,916	14,682	14,500
580-230-100 Travel & On Call	26,000	19,571	31,207	24,134	26,050	19,445	23,000
580-240-100 Insurance	7,500	7,295	8,000	7,374	7,589	6,791	6,800
580-285-150 Equipment repair (by contract)	125,000	82,930	98,281	142,768	129,412	94,974	100,000
580-295-100 Meter Reader	-	1,627	1,620	1,617	823	11	-
580-300-110 Heat	2,500	3,489	3,101	2,720	2,238	2,787	2,800
580-300-120 Power	50,000	43,968	52,179	53,051	47,093	51,075	51,500
580-300-140 Phone	2,500	2,425	2,368	2,846	2,485	2,697	2,500
580-400-110 Postage	3,000	3,501	2,500	2,500	3,000	3,000	3,200
580-410-100 Office supplies / stationery	2,800	2,412	780	2,562	2,800	2,800	3,200
580-420-100 Gravel/sand	10,000	8,868	15,852	2,544	16,726	7,950	10,000
580-430-100 Repairs (parts and materials only)	50,000	67,946	63,096	46,680	43,022	62,437	55,000
580-450-100 Chemicals / water treatment	40,000	38,926	31,621	38,343	46,057	40,341	42,000
580-600-199 Amortization - Utilities	111,100	69,531	71,836	92,650	99,041	108,555	109,778
580-700-110 Debenture - Interest	-	5,261	3,607	1,856	-	-	-
TOTAL WATER & SEWER EXPENDITURES	536,450	434,156	477,783	519,728	535,869	503,348	509,278

TRANSFER TO RESERVES							
590-110-100 Tranfer to Reserves	-	96,992		80,996	79,493	209,010	-
TOTAL TRANSFER TO RESERVES	-	96,992	-	80,996			-

2021 Town of Leader Budget

Reconciliation of Accrual Budget to Cash Budget

2021

Budgeted Surplus (Accrual Format) 318,563

LESS:

Acquisition of Capital Assets - [As per Schedule "B"](#) - 718,708

Long Term Debt Principal Repayments

CAT Grader Loan	-	-
Curling Rink Loan	-	72,555
Integrated Facility Loan	-	70,544

Transfer to Reserves

Hospital Levy	-	66,150
Utility - Infrastructure Fee	-	34,000
Utility - Surplus	-	-
Paving	-	20,000
Landfill	-	70,000

ADD:

Amortization of Capital Assets 297,563

Loan Proceeds

CAT Grader Loan	184,770
Hall Roof	55,000

Transfer from Reserves

Hospital Levy	66,963
Sidewalks	32,000
Protective	3,000
UT	100,000

Cash Surplus/Deficit \$5,902.04